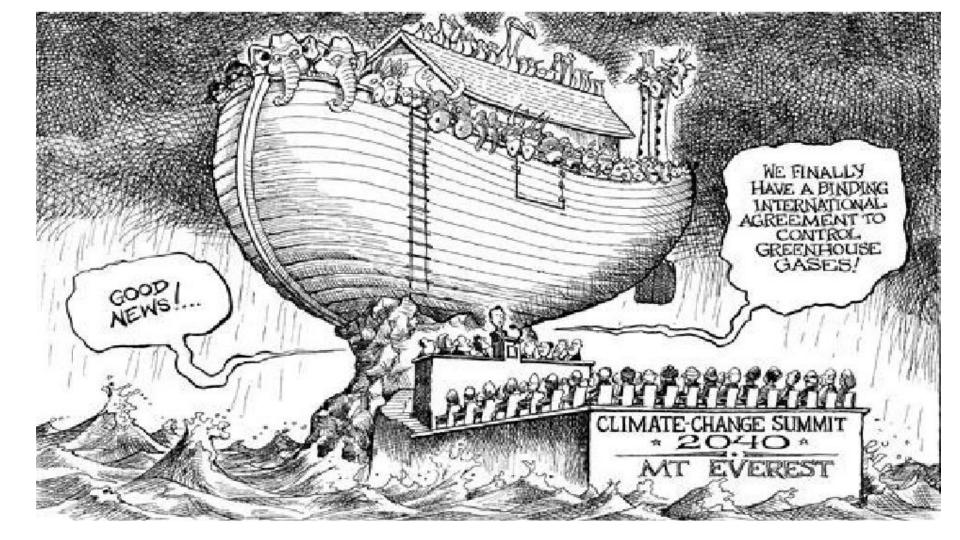


## Le sfide e le opportunità della transizione energetica e della Economia Circolare: l'era di una nuova rivoluzione sociale ed industriale

Luca Dal Fabbro

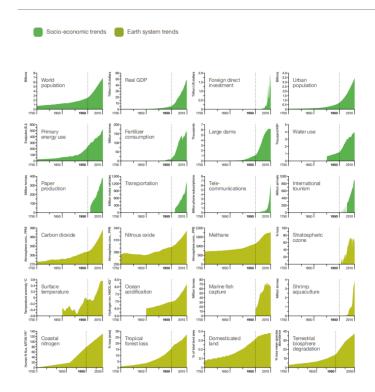
17 marzo 2021





### The great acceleration







The Great Acceleration that began in the 1950s remains at full pace, driven by an economy that has proved its ability to innovate and yet remains unsustainable.



The current economy shows no sign of maintaining global temperature rise below 2°C, nor addressing key challenges like inequality or natural source degradation.



This reveals a monumental market failure, with current policies and behaviorus changing too slowly to transform the economy, despite the evident costs to society arising from business as usual.

#### Possible solutions could consist of the following elements



Bads such as pollution and the unwanted impacts of goods and services should be taxed more aggressively than goods like labour and profit.



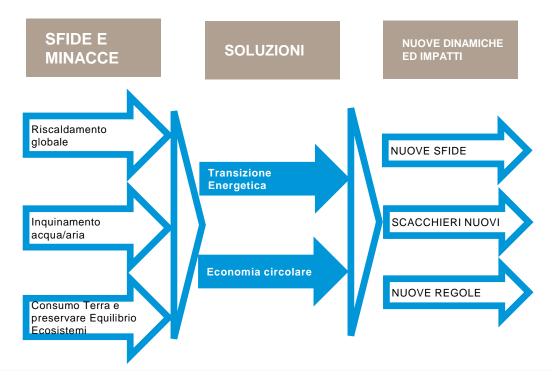
Regulatory responses or pricing mechanisms to control use, waste, inequality, discrimination, etc.



Transparency disclosing social and environmental performance to allow stakeholders to make up their minds about business behavoiur.

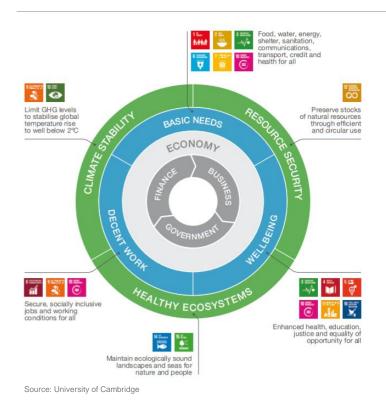
# Nuove sfide e mega opportunità: economia circolare e transizione energetica





## What the economy should be delivering







The graph on the left shows the UN Sustainable Development Goals (SDG) and what the economy should be delivering.



The SDGs are broken down into 17 parts, which have been condensed into six themes – climate stability, resource security, healthy ecosystems, decent work, basic need and wellbeing.



For businesses to play its full part in delivering the goals it requires concurrent action by governments and financial institutions.



Cambridge University has set-out the following guidelines for governments, finance and businesses:

- Measure the right things, set the right targets.
- · Align incentives to support better outcomes,
- · Drive socially useful innovation,
- Ensure capital acts for the long term,
- Price capital according to true costs of business activities,
- Innovate financial structures to better serve sustainable business,
- · Align organizational purpose, strategy and business models,
- Set evidence-based targets, measure and be transparent,
- Embed sustainability in practices and decisions,
- Engage, collaborate and advocate change.

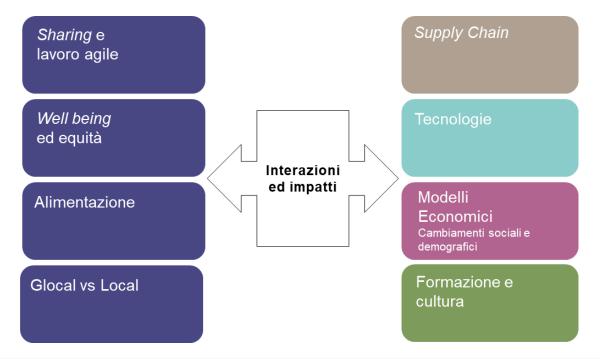
Governments

Businesses

# Geopolitica verde: il ruolo strategico dell'economia circolare e della transizione energetica



Economia circolare ed impatto su modelli economici e sociali



## Market Opportunity – why going circular now?





From an economical point of view, resource scarcity is a lesser problem than environmental degradation.



In a free market context, resources scarcity will lead to higher prices for raw materials and energy inputs, which in turn will force companies to improve their resource efficiency, ultimately leading to less pollution.

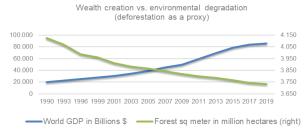


Higher prices will also create incentives for waste collection and re-use, which creates markets for second-hand materials. This development can be observed with materials such as glass, paper and variety of metals, where recycled materials compete effectively with those made from virgin inputs.



This is why, even though resources are running out at an unprecedented rate, there is no reason to assume that the global markets for raw materials will not be able to solve this through adequate price increases..

### The problem is that the price adjustments are likely to be too slow to avoid an ecological disaster





In order to promote the transition to a circular economy, governments can shape regulation in a way that internalizes the external costs of production (the negative externalities) and effectively safeguard a clean environment as a public good.



When seeking to internalize the external costs, governments set regulations in line with the "polluter pays" principle.

#### This means setting a price on pollution



The increased marginal costs from taxes or levies will incentivize companies to pollute less.



The EU Emissions Trading System (EU ETS) is an example of how a supranational institution has put a price on greenhouse gas emissions through a cap-and-trade scheme.



Extended Producer Responsibility (EPR) is another increasingly popular approach to force the polluter to pay. It makes producers responsible for the treatment and/or disposal of post-consumer products (financially by paying for or physically by collecting, treating and disposing of the products).

Sources: The World Bank and The Food and Agriculture Organization

## Investing on ESG: lower risk implies lower cost of capital...





A research from MSCI (Feb. 2020) demonstrated that Companies with high ESG scores, on average, experienced lower costs of capital compared to companies with poor ESG scores in both developed and emerging markets during a four-year study period.



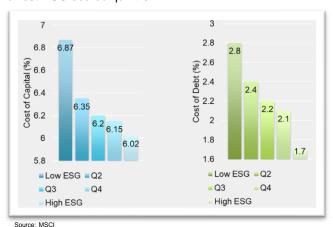
The cost of equity and debt follows the same relationship.



The average cost of debt of high-ESG-rated companies is lower than that of low-ESG-rated companies.



In the MSCI ACWI World Index, the average cost of capital of the highest-ESG-scored quintile was 5,95%, compared to 6.95% for the lowest-ESG-scored quintile.





Corporate management needs to consider that adequate management of financially relevant ESG risks means being aligned with investor interests.



This finding is consistent with the capital asset pricing model (CAPM), where lower systematic risk (beta) implies lower cost of equity.



In a discounted-cash-flow model, with all other variables equal, companies with a lower cost of capital will also likely achieve a higher valuation.



Besides facing lower financing costs, high-ESG-scoring companies also benefit from the competitive advantage that stems from better management of resources, human capital and company-specific operational risks.



Source: MSC

### ESG Investments require going circular now





The Circular Economy offers broad growth prospects in Europe thanks to the Green Deal and the on-going regulatory changes.



Investments in Circular business models are sustainable and have an average profitability 15% higher than comparable S&P500 companies.



Investments in ESG (environment social governance) projects in Europe have become increasingly more interesting for investors. This is mainly due to three factors:

- Investments in ESG projects are at the same time remunerative and less risky.
- European governments have pledged substantial financial resources to progress ESG projects.
- Partially also due to the COVID-crisis, companies and investors have understood that a sustained growth can only be achieved by taking social and environmental aspects into consideration.



Key investment areas include creation of green infrastructure, alternative mobility solutions, circular economy, healthcare and energy efficiency.



Italy has shown a strong growth in all these sectors and already boasts world-class companies such as ENEL, Hera and Terna (green energy and circular economy), Inwit, TIM and Reply (digital transformation), ERG and Falck Renewables (renewable energies).



Besides these large-scale companies, the Italian ESG market is composed of a large amount of small- and medium-scale companies. These companies have shown an above-par growth, however, often lack sufficient funds to ensure further growth or face succession issues.



CIRCULARITY can be centered around three overarching principles, which define ten corresponding strategies.

The diagram illustrates the continuous flow of resources in both the production/ distribution phase and the consumption phase.

Circularity in the production/ distribution phase is anchored in four strategies (1-4) that aim to aximize the use of renewables and minimize value leakage across the value chain.

Circularity in consumption has six strategies (5-10) that reduce value leakage by circulating products and materials at their highest utility through:

- Sharing,
- Reuse,
- Nepair,
- V. Optimize use
- VI. and recycling.

The end-of life of a product represents value leakage as valuable by-products are not collected for productive use.

Instead of leaking value by discarding products and materials after use, the circular economy stops re-uses these products in order to yield more value.

## The 10 EE and Italian Policy areas to address the challenges related to Circular Economy





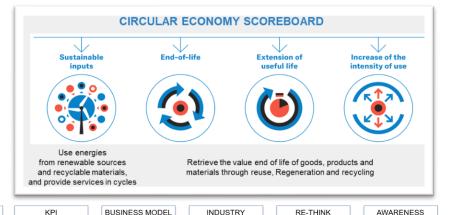
The recent European Green Deal and the related New Circular Economy Action Plan, adopted in March 2020 by the European Commission, have established new and more ambitious goals for Europe in relation to the transition towards Circular Economy models.



However, in the countries of the European Union, the development of the Circular Economy is anything but homogeneous.



Although the New Circular Economy Action Plan represents an important step in the transition towards a sustainable economy model, there are still some open issues in the field of Circular Economy, foremost the need for a strategic approach towards the circular transition and, therefore, of rules and clear regulations and operational guidelines that support the implementation of circular economic models.











Leverage legislation to promote circular transition.



Create competitive conditions with respect to linear solutions.



**FINANCE** 

Use finance as a lever to promote Research and Development and good practices in the field of Circular Economy.



Addressing the lack of a clear definition and consistent and comprehensive metrics.



Transforming business models that generate waste into circular models.



Promote transversal and coordination measures for all sectors affected by the transition to the Circular Economy.



Leverage the Circular Economy as a reference framework within which to rethink cities and urban areas.



Promote culture and awareness about the benefits of the Circular Economy.

## Target investment sectors

Expected market value

increase



Priority sectors	Bio- fuels/Biomethane	Chemicals	Waste management/WTE	Digital/Sharing/CO2
Rationale	Bio fuel strategies are fundamental for automotive and transportation industries Biomass market in Italy amounts to 126 mln. tons with exponential growth expected. Anaerobic digestion in agribusiness and FORSU (urban organic waste)	Plastic utilization to recycling: Europe plans to recycle 10 mil. tons by 2025 New definition standards in food sectors: i.e. Nestle will invest 2 billions SF on recycling plastic projects. Italian industry in plastics recycling (50 bln. turnover) amounts to 22% of European market	<ul> <li>Italy is third largest market in Europe</li> <li>Local authorities aim to increase and differentiate waste business.</li> </ul>	High growth in renewable energy generation assets driven by subsidies and decarbonization policies, resulting in reduced demand for conventional assets Share economy will be new normal CO2 reduction high priority in policy makers' agenda
Benefits	Growth markets Government policies will enable circular business models Increased interest from multinational strategic investors	Growth markets Government policies will enable circular business models. Increased interest from multinational and local strategic investors	Growth markets Government policies will enable circular business models Expected market value increase	Growth markets Government policies will enable circular business models. Expected market value increase

Expected market value

increase

## Energie, risorse e tecnologie





## Le energie per la transizione e i vettori





#### **DISCLAIMER**



This document (the "Document") does not constitute an offer prospectus pursuant to Part IV, Title II, Chapter I of Legislative Decree no. 58/98 and has been drawn up by GAM (Italia) SGR SpA ("Promoter") for informational purposes only. Therefore this Document is not, nor is purported to, nor should be in regarded as (i) an offer to obtain commitments or (ii) as an invitation to obtain participation in the institution of the "Circular Value Fund "(the" Fund "). Currently the Fund has not been established yet, nor has obtained the necessary authorizations to be marketed. Any possible future investment decision in the Fund must be taken exclusively on the basis of the documentation relating to the same Fund — prepared for this purpose once the necessary authorizations and approvals have been obtained - including its management regulations. This document does not constitute and offer or an invitation to subscribe units of the Fund nor an advice or recommendation to subscribe.

None of the information contained in this Document should be considered as an opinion or assessment in legal, tax or financial matters and it is therefore appropriate that the recipients of the Document evaluate the legal, fiscal, financial, or other consequences deriving from possible investment decisions in the establishing a Fund, including the advantages of the investment it-self and the risks associated with it. However, it should be noted that the Fund is likely to devote its financial resources to long-term and non-liquid investments in companies whose shares are not listed on regulated markets or are not subject to trading on other financial markets. It may be difficult to evaluate these investments, which could however imply an above-average level of risk. On the other hand, there is no public market for units of the Fund nor is it expected that one will be developed in the future. In any case, the investment in the Fund is suitable only for sophisticated and qualified investors who are aware of the risks inherent in subscribing to such an investment.

Although the Promoter has done everything reasonably possible to ensure that the data reported in this Document are true and accurate and not misleading, the Promoter itself assumes no responsibility in this regard, also reserving the right to modify or update the Document and its content at any time after the date of its preparation. Some of the information contained in this Document has been obtained from publications prepared by third parties; the Promoter doesn't take any responsibility with regards to its accuracy, correctness and completeness. Each expression of opinion and / or opinion contained in this Document and all the opinions expressed, as well as the projections, forecasts or statements relating to expectations regarding future events or possible future results deriving from possible investment decisions represent a personal evaluation of the Promoter and are the result of the way in which it has interpreted the information in its possession at the date of drafting the Document. Information presented herein should not be relied on as they are not complete and may be subject to changes,

This Document is confidential and cannot be distributed, published or reproduced, in whole or in part, nor can its recipients transmit or communicate its content to third parties other than their professional consultants.